

**2011 – 2012
Budget Outlook**

**March 21, 2011 Meeting
Cannon Street/Mountville Elementary**

From Initial Interviews

Major strength of the district:

- PEOPLE

Areas That Need to be Addressed

partial list

- Budget – deficit of nearly \$5 million in FY12
- Return to a 180 day calendar
- Eliminate Leave Without Pay (LWOP) days
- Address racially identifiable schools
- Examine attendance boundaries

Areas That Need to be Addressed

continued

- Cannon Street / Mountville
 - Staff is not equitable with other elementary campuses
 - Low enrollment
 - Class size extremes

Getting to This Point

- Established budget process
- CSES / MES / WSMS identified as areas of concern last year
 - WSMS staff reduced by \$350,000 in FY11
- School and community budget presentations
- Extensive feedback

Getting to This Point

continued

- Budget Committee
 - Added teachers – 20 total members
- Comprehensive list of expense cuts / revenue generators
 - Brainstormed
 - Evaluated
 - Ranked

Budget Building in Three Phases

1. Develop a balanced budget (includes maintenance of effort and imperatives)
2. Fund improvement initiatives (new work) as resources allow now and in the future
3. Budget based upon the best information available regarding state and national economic trends/forecast

TCSS Budget Forecast FY10 – FY13

	ACTUAL FY10	PROJECTED FY11	PROJECTED FY12	PROJECTED FY13
REVENUE	\$ 104,429,461	\$ 100,110,321	\$ 102,109,889	\$ 99,676,711
STATE FUNDING CHANGE	\$ (6,605,021)	\$ 2,460,045	\$ 750,000	\$ 750,000
ENROLLMENT GROWTH	\$ -	\$ 300,000	\$ 300,000	\$ 300,000
ARRA INCR(DCR)	\$ 1,675,917	\$ (4,198,428)	\$ (1,442,313)	\$ -
JOBS GRANT BILL	\$ -	\$ 2,440,865	\$ (2,440,865)	
KIA TAX INCREASE	\$ -	\$ 1,500,000	\$ 1,000,000	\$ 500,000
PROPERTY TAX DIGEST	\$ -	\$ (500,000)	\$ (500,000)	\$ (500,000)
LOCAL REV. INCR(DCR)	\$ 609,964	\$ (2,914)	\$ (100,000)	\$ (100,000)
ADJUSTED REVENUE	<u>\$ 100,110,321</u>	<u>\$ 102,109,889</u>	<u>\$ 99,676,711</u>	<u>\$ 100,626,711</u>
EXPENSE	\$ 104,429,461	\$ 98,993,396	\$ 101,999,154	\$ 102,293,198
SALARY/BENEFIT CHANGES	\$ (2,985,855)	\$ 2,502,910	\$ 46,044	\$ 1,013,339
ENROLLMENT GROWTH	\$ -	\$ 112,000	\$ 448,000	\$ 448,000
CALENDAR CHANGE	\$ -	\$ (411,224)	\$ -	
LOCAL INCREASE (REDUCTIONS)	\$ (2,450,210)	\$ 802,072	\$ (200,000)	\$ -
ADJUSTED EXPENSE	<u>\$ 98,993,396</u>	<u>\$ 101,999,154</u>	<u>\$ 102,293,198</u>	<u>\$ 103,754,537</u>
BUDGET EXCESS (DEFICIT)	<u>\$ 1,116,925</u>	<u>\$ 110,735</u>	<u>\$ (2,616,487)</u>	<u>\$ (3,127,826)</u>
GEN. FUND RESERVE	\$ 13,080,597	\$ 14,197,522	\$ 14,308,257	\$ 11,691,770
ADJUSTED RESERVE	<u>\$ 14,197,522</u>	<u>\$ 14,308,257</u>	<u>\$ 11,691,770</u>	<u>\$ 8,563,944</u>
LWOP SAVINGS	\$ (2,301,938)	\$ (1,134,643)	\$ (2,301,938)	\$ (2,301,938)
LWOP DAYS	6	2.5 - 4.0	5.5 - 7.0	5.5 - 7.0
BUDGET IMPROVEMENTS NEEDED TO BALANCE BUDGET AND ZERO LWOP	\$ (1,185,013)	\$ (1,023,908)	\$ (4,918,425)	\$ (5,429,784)

Our Local Situation

- Continuation of state budget shortfalls
- Federal revenue reductions
- Balanced budget will require:
 - Building and staff realignments
 - Additional operating cost reductions
 - Utilization of 19% of fund reserves
- Elimination of leave without pay days for FY12.

Stimulus Funds

The American Recovery & Reinvestment Act (ARRA)

- Fiscal Stabilization funds will no longer be available in FY12. Impact of over \$1 million.
- Title I and IDEA ARRA funds will also no longer be available in FY12. Impact of over \$400,000 to the general fund.
- An additional 38 positions paid by ARRA funding will also be lost. We will attempt to move these employees to other positions available through resignations and retirements.

FY12 BUDGET SUMMARY

State Revenue Changes	\$1,050,000
Federal Revenue Changes	(\$3,883,178)
Local Revenue Changes	<u>\$ 400,000</u>
– Net Revenue Decrease	(\$2,433,178)
– FY11 Surplus Carryover	110,735
Net Expense Increase	<u>(\$ 294,044)</u>
– Projected Budget Shortfall	<u>(\$2,616,487)</u>
Potential Budget Savings	\$3,050,143
Eliminate LWOP Days	(\$2,335,850)
Return to 180 Calendar	(\$ 411,224)
Higher Gas Prices for Transportation	(\$ 337,000)
General Fund Reserve Use (19%)	<u>\$2,650,418</u>
Budget Excess/(Deficit)	<u>\$0</u>

EXPENSE CHANGES

– Step Increases for Certified/Classified	(\$1,013,339)
– Enrollment Growth New Teachers	(\$448,000)
– Increased Classified Health Employer Match	(\$200,000)
– Additional Energy Savings	\$200,000
(Total Annual Budgeted Savings \$382,028)	
– Higher Gas Prices for Transportation	(\$337,000)
– Return to 180 Day Calendar	(\$411,224)
– Eliminate Balance of LWOP Days	<u>(\$1,116,925)</u>
<i>NET EXPENSE INCREASE</i>	<u>(\$3,326,488)</u>

SUGGESTED COST SAVINGS

– Reduce Existing Budgets	\$ 992,727
– Combine Under Enrolled Schools	1,116,783
– Reduce New Teacher Needs	224,000
– Re-evaluate Promise Institute	78,767
– Central Office Reductions	115,226
– WSMS Additional Staff Reductions	77,200
– Reduce Elementary After School PALS	116,525
– Move 1 Academic Coach to Title I	95,000
– Reduce Extra-curricular Supplements 10%	70,155
– Increase ACE (After School) Daily Fee \$1	113,760
– Eliminate LCMS Safety Resource Officer Position	<u>50,000</u>
<i>POTENTIAL BUDGET SAVINGS</i>	<u>\$3,050,143</u>

COMBINE UNDER ENROLLED SCHOOLS

- Combining Cannon Street and Mountville will save \$1.1 million by reducing 21 General Fund staff positions
- Current staff will be assigned to vacant positions at other schools
- Mountville was selected as the merged school location due to its ability to house 500 students
- Combining of these two schools will create a more diverse student population
- A staff of 60 employees for the 493 students will provide student/teacher ratios similar to our other elementary schools
- 159 (63.1%) Cannon Street students currently ride buses. Using existing Mountville and Cannon Street routes will result in transportation costs increasing less than \$100,000
- The Cannon Street building will be reviewed for other system uses

COMBINE UNDER ENROLLED SCHOOLS

Enrollment Including Pre-K Students in Callaway Zone

	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	SCHOOL CHANGE	ZONE CHANGE	LOCAL ENROLL CAPACITY
CSE	389	407	429	409	412	229	224	250	-139	1300	400
HVE	375	390	367	410	407	361	400	387	12		400
MVE	457	456	473	496	499	280	303	266	-191		500
CES	0	0	0	0	0	524	556	582	582		600
	1221	1253	1269	1315	1318	1394	1483	1485		264	1500

- In FY07 we reached our elementary capacity of 1300 students for the existing school facilities at Cannon Street, Mountville, and Hogansville
- This resulted in the construction of Callaway Elementary in the center of the Callaway Zone based upon growth projections for this zone
- The number of elementary students has increased by 167 to 1485 since the addition of Callaway Elementary School
- Without Callaway Elementary, we would not have the capacity for all the elementary students in the Callaway Zone

COMBINE UNDER ENROLLED SCHOOLS

Student Demographics after Combining

<u>GRADE</u>	<u>FREE/REDUCED STUDENT</u>						<u>COMBINED</u>		
	<u>CANNON STREET</u>			<u>MOUNTVILLE</u>			<u>F/R</u>	<u>PAID</u>	<u>TOTAL</u>
	<u>F/R</u>	<u>PAID</u>	<u>TOTAL</u>	<u>F/R</u>	<u>PAID</u>	<u>TOTAL</u>			
PK	11	9	20	9	11	20	20	20	40
K	41	3	44	19	13	32	60	16	76
1	33	3	36	20	15	35	53	18	71
2	32	5	37	26	19	45	58	24	82
3	31	3	34	31	12	43	62	15	77
4	36	4	40	33	16	49	69	20	89
5	24	1	25	30	13	43	54	14	68
<u>TOTAL</u>	<u>208</u>	<u>28</u>	<u>236</u>	<u>168</u>	<u>99</u>	<u>267</u>	<u>376</u>	<u>127</u>	<u>503</u>
	<u>88.1%</u>			<u>62.9%</u>			<u>74.8%</u>		<u>75.0%</u>
							<u>ZONE AVERAGE</u>		

<u>GRADE</u>	<u>RACE/ETHNICITY</u>						<u>COMBINED</u>		
	<u>MIN</u>	<u>NON-MIN</u>	<u>TOTAL</u>	<u>MIN</u>	<u>NON-MIN</u>	<u>TOTAL</u>	<u>MIN</u>	<u>NON-MIN</u>	<u>TOTAL</u>
PK	18	2	20	4	16	20	22	18	40
K	44	0	44	16	16	32	60	16	76
1	35	1	36	14	21	35	49	22	71
2	36	1	37	17	28	45	53	29	82
3	33	1	34	21	22	43	54	23	77
4	39	1	40	31	18	49	70	19	89
5	24	1	25	20	23	43	44	24	68
<u>TOTAL</u>	<u>229</u>	<u>7</u>	<u>236</u>	<u>123</u>	<u>144</u>	<u>267</u>	<u>352</u>	<u>151</u>	<u>503</u>
	<u>97.0%</u>			<u>46.1%</u>			<u>70.0%</u>		<u>52.5%</u>
							<u>ZONE AVERAGE</u>		

COMBINE UNDER ENROLLED SCHOOLS

Class Size after Combining

<u>CSE</u>	<u>MOVE-UP</u>	<u>TOT STU</u>	<u>CUR TCHR</u>	<u>+/-TCHR</u>	<u>REV TCHR</u>	<u>TOT SEATS</u>	<u>ACTUAL AVAIL SEATS</u>	<u>ACTUAL RATIO</u>
K	44	44	2		2	40	(4)	22.0
1	44	44	2		2	42	(2)	22.0
2	36	36	2		2	42	6	18.0
3	29	29	2		2	42	13	14.5
4	34	34	1	1	2	56	22	17.0
5	40	40	2		2	56	16	20.0
		227	11		12	278	51	18.9
<u>MVE</u>	<u>MOVE-UP</u>	<u>TOT STU</u>	<u>CUR TCHR</u>	<u>+/-TCHR</u>	<u>REV TCHR</u>	<u>TOT SEATS</u>	<u>AVAIL SEATS</u>	<u>RATIO</u>
K	32	32	2		2	40	8	16.0
1	32	32	3	(1)	2	42	10	16.0
2	35	35	3	(1)	2	42	7	17.5
3	36	36	2		2	42	6	18.0
4	42	42	2		2	56	14	21.0
5	49	49	2		2	56	7	24.5
		226	14	(2)	12			
<u>CONSOL</u>	<u>MOVE-UP</u>	<u>TOT STU</u>	<u>CUR TCHR</u>	<u>+/-TCHR</u>	<u>REV TCHR</u>	<u>TOT SEATS</u>	<u>AVAIL SEATS</u>	<u>RATIO</u>
K	76	76	4		4	80	4	19.0
1	76	76	5	(1)	4	84	8	19.0
2	71	71	5	(1)	4	84	13	17.8
3	65	65	4		4	84	19	16.3
4	76	76	3		3	84	8	25.3
5	89	89	4		4	112	23	22.3
		453	25	(2)	23			

STAFF TO BE REASSIGNED

1	First Grade Teacher	3	Food Service Workers
1	Second Grade Teacher	1	Food Service Manager
4	Extension Teachers	1	Food Service Monitor
1	PE Teacher	<u>5</u>	
1	Music Art Teacher		
1	Special Ed Teacher		
1	Counselor		
1	Lead Secretary		
1	School Secretary		
1	Paraprofessional		
1	Media Specialist		
1	Media Aide		
1	Lead Custodian		
2	Custodians		
1	Speech Language Pathologist		
1	Principal		
1	Instructional Specialist		

21

COMBINING UNDER ENROLLED SCHOOLS

Staff after Combining

Pre-K Teachers	2	Counselor	1
Pre-K Aides	2	Lead Secretary	1
Kindergarten	4	Secretary	1
First Grade	4	Kindergarten Aides	4
Second Grade	4	Other Aides	5
Third Grade	4	Exceptional Ed Aides	3
Fourth Grade	3	Media Specialist	1
Fifth Grade	4	Media Aide	1
Extension	6	Lead Custodian	1
Physical Education	1	Custodians	3
Music/Art	1	Principal	1
Gifted	1	Instructional Supervisor	1
Exceptional Ed	1		

Total Staff = 60 (Excluding Food Service)

COMBINING UNDER ENROLLED SCHOOLS

Student Benefits

- Students will have an extension teacher for each grade
- Title I budget increase will allow for additional resources to improve quality of instruction
- An experienced administrative staff will be in place to manage the combined facility
- Studies have shown increased diversity to have a positive impact on academic achievement
- Mountville campus has more room for recreational activities for the students

**COMBINING UNDER ENROLLED SCHOOLS
SCENARIO #1**

COMBINE CANNON STREET AND MOUNTVILLE AT MOUNTVILLE LOCATION

REDUCES 21 STAFF POSITIONS	\$ 1,116,783
ADDITIONAL TRANSPORTATION	<u>\$ (100,000)</u>
SAVINGS	<u>\$ 1,016,783</u>

**COMBINING UNDER ENROLLED SCHOOLS
SCENARIO #2**

**COMBINE CANNON STREET AND MOUNTVILLE AT MOUNTVILLE LOCATION
AND ALLOW PARENTS TO TRANSFER STUDENTS TO OTHER CITY SCHOOLS**

REDUCES 21 STAFF POSITIONS	\$ 1,116,783
MAY REQUIRE SOME ADDITIONAL BUS ROUTES	<u>\$ (50,000)</u>
SAVINGS	<u>\$ 1,066,783</u>

POTENTIAL AVAILABLE SLOTS WOULD VARY BY GRADE LEVEL

WHITESVILLE ROAD	60 K-5
BERTA	60 K-5
WESTSIDE	70 3-5
ETHEL KIGHT	<u>60 K-5</u>
TOTAL	<u>250</u>

CREATING A CENTRAL PREK AT CANNON STREET WOULD FREE UP AN
ADDITIONAL 20-40 SLOTS AT EACH SCHOOL LISTED ABOVE

**COMBINING UNDER ENROLLED SCHOOLS
SCENARIO #3**

REDUCE STAFF AT CANNON STREET AND MOUNTVILLE TO FIT CURRENT ENROLLMENT

CANNON STREET	\$	434,368
2.5 EXTENSION TEACHERS		
0.5 COUNSELOR		
0.5 MEDIAL SPECIALIST		
0.5 MEDIA AIDE		
1.0 CUSTODIAN		
MOUNTVILLE		
1.0 EXTENSION TEACHERS		
0.5 COUNSELOR		
0.5 MEDIAL SPECIALIST		
0.5 MEDIA AIDE		
0.5 CUSTODIAN		
2 LWOP DAYS FOR ALL EMPLOYEES	\$	<u>800,000</u>
SAVINGS	\$	<u>1,234,368</u>

**COMBINING UNDER ENROLLED SCHOOLS
SCENARIO #4**

NO CHANGES TO CANNON STREET AND MOUNTVILLE

3 LWOP DAYS FOR ALL EMPLOYEES \$ 1,200,000

SAVINGS \$ 1,200,000

QUESTIONS

PLEASE EMAIL TO BUDGETQUESTIONS@TROUP.ORG